### Vendor Forum

Introduction to the Project Delivery Lifecycle

March 12, 2025





### Jared Johnson

Deputy State Chief Information Officer and Chief Deputy Director

California Department of Technology



# Welcome

#### **Executive Order N-12-23**



3.c. By January 2025, the Government Operations Agency, the California Department of General Services, and the California Department of Technology shall update the State's project approval, procurement, and contract terms, incorporating analysis and feedback obtained through the processes outlined in 3.a. and 3.b.

Link to EO: <a href="https://tinyurl.com/2rrfdshd">https://tinyurl.com/2rrfdshd</a>

#### **GenAl for CA Website**







https://www.genai.ca.gov/

- News/Reports
- Resources/Links
- Procurement Guidelines
- Self-paced and instructor led training

- User Journeys
- Vendor opportunities

# Sarah Cering

Branch Chief, Statewide Procurement Policy, Training, & Customer Services

California Department of General Services



**GenAl Procurement Policy** 

#### **GenAl Procurement Policy**



State
Contracting
Manual

Generative Artificial Intelligence



Solicitation language with new disclosure requirements.



Evaluation and award no longer requires STD 1000 GenAl Reporting and Factsheet.



GenAl contract terms have been incorporated into the IT General Provisions under Section 22.

# Sahana Ayer

Chief Counsel

California Department of Technology



GenAl Disclosure
GenAl Contract Terms

#### **GenAl Disclosure**





Contractor must notify the State in writing if it intends to provide GenAI as a deliverable to the State.

# GenAl Disclosures



Intends to utilize GenAI, including GenAI from third parties, to complete all or a portion of any deliverable that materially impacts functionality of a State system risk to the State, or Contract performance.



The term "materially impacts" is defined in the State Administrative Manual (SAM) § 4986.2 Definitions for GenAI.

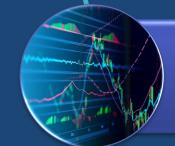
#### **GenAl Contract Terms**



# GenAl Contract Terms



Includes updates to definitions and protections for state data and intellectual property rights.



Requires Contractors to disclose the use of Gen AI, seek state authorization before using non-public state data, and disclose the quality of training data used.



Assurances that the State shall retain all ownership and intellectual property rights to State Data used to augment Gen AI Training Data.

## Tim Issertell

Deputy Director, CA Project Management Office California Department of Technology



State Policy Updates
Project Delivery Lifecycle
PAL & PDL Side by Side
Project Workbook
Implementation Timeline

### 



State Administrative Manual

- SAM 4819.2 IT Definitions
- **SAM 4986.1- 4986.13** Generative Al

State
Information
Management
Manual

- SIMM 71A and 71B Certification of Compliance with IT Policies
- SIMM 5305-F Generative AI Risk Assessment
- SIMM 19H Project Delivery Lifecycle for IT Projects Utilizing GenAl

### State Administrative Policy Changes Crategy INDEPARTMENT OF STRATEGY INNOVA



State Administrative Manual (SAM)

State Information Management Manual (SIMM)



**State Administrative Manual (SAM)** 

**State Information Management Manual (SIMM)** 

### Project Approval Lifecycle (PAL)





\* Legislative Analyst's Office Notification

**Project Planning, Approval, and Oversight for Non-delegated IT Projects** 

### **Project Delivery Lifecycle**

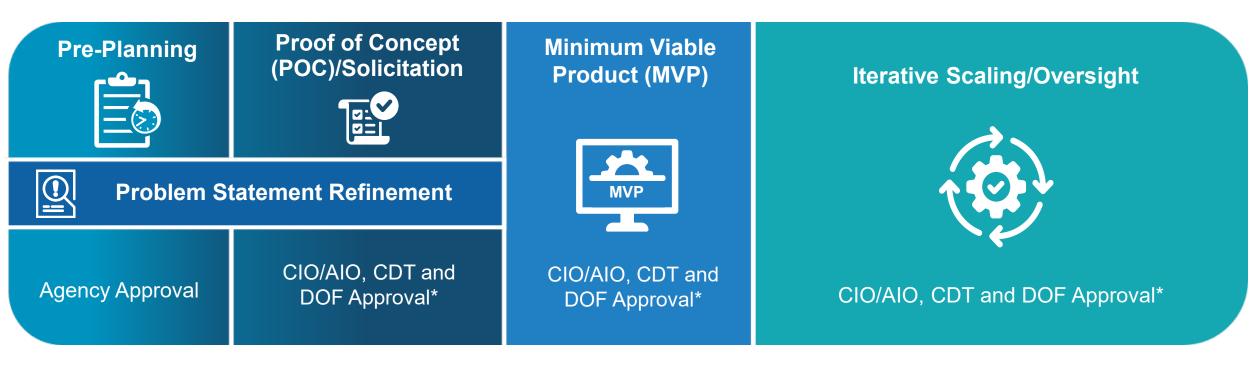




May Scale to other Technology Projects in 2026

#### **Project Delivery Lifecycle**





\* Legislative Analyst's Office Notification

Project Planning, Approval, and Oversight for Non-Delegated IT Projects Utilizing GenAl

### **Project Delivery Lifecycle**





Project Planning, Approval, and Oversight for Non-delegated Project utilizing GenAl

#### PAL & PDL Side by Side



#### **Project Approval Lifecycle (PAL) – (Existing)**





Stage 2
Alternative Analysis



**Stage 3**Solicitation Analysis



**Stage 4**Project Readiness



Implement/ Oversight



#### Project Delivery Lifecycle (PDL) – (New)

**Pre-Planning** 



Proof of Concept (POC)/Solicitation



**Agency Approval** 

CIO/AIO, CDT and DOF Approval\*

Minimum Viable Product (MVP)



CIO/AIO, CDT and DOF Approval\*

**Iterative Scaling/Oversight** 



CIO/AIO, CDT and DOF Approval\*

<sup>\*</sup> Legislative Analyst's Office Notification

#### Benefits





Aligns business readiness, product development, and procurement.



Focuses on what is needed, when it's needed



Encourages market competition by leveraging requests for Innovative Ideas – RFI<sup>2</sup>

#### **Project Workbook**





Chapter 1 - Business
Readiness



Chapter 2 - POC Phase



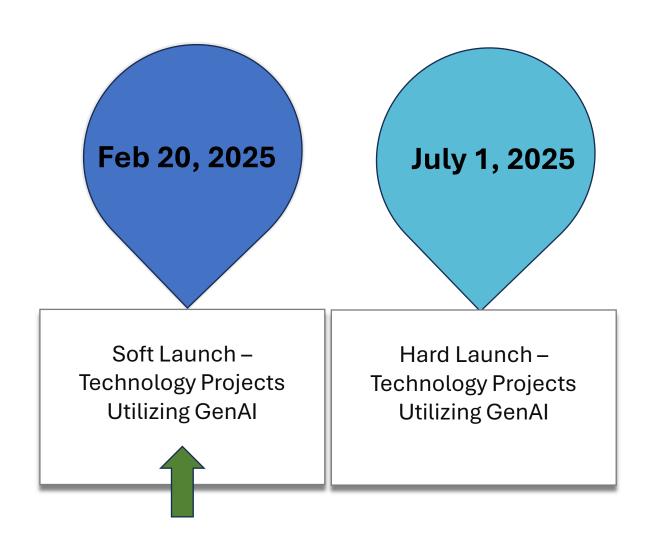
Chapter 3 - Project Phase 1 (MVP)



Chapter 4 - Project Phase
2-n (Iterative)

#### **PDL Implementation Timeline**





# Rob Trojan

Assistant Deputy Director, Statewide Technology
Procurement

California Department of Technology



# RFI<sup>2</sup> Procurement Process

#### RFI<sup>2</sup> Procurement Process



Build or Buy?
Procurement Method?
Ready to procure?
Purchasing Authority

Procurement Planning

# POC Procurements

Problem Statement
Evaluations
Confidential Discussions
POC Contracts
POC Build & Deploy
POC Evaluations

Procurement
Project Planning
Contract Negotiation
MVP Build & Deploy
MVP Evaluation
Value Determination

MVP

# Iteration Procurements

Project Planning
Negotiations
Contract Amendment
Iteration Build(s)
Iteration Evaluation(s)
Value Determination(s)

# Hayley Figeroid

Deputy Director, Strategic Initiatives
Office of Data & Innovation



# Innovation Lab and Playbook

#### **Efficiency and Innovation Lab**



- The Office of Data and Innovation (ODI) developed an Efficiency & Innovation Lab.
- Designed to support GenAl procurements to improve problem definition, reduce project risk, and improve Californians' customer experience of programs.



#### **Efficiency and Innovation Lab**



#### **Benefits:**

- Data readiness, including inventory and initial assessment
- Problem definition
- Stakeholder and customer mapping
- Use case equity considerations
- Early risk identification
- Defined problem statements
- Defined product team roles and responsibilities
- Executive and leadership awareness and buy-in

#### **GenAl Innovation Playbook**



- ODI has published a GenAl Innovation Playbook to https://www.GenAl.ca.gov.
- Offers self-guided worksheets.
- Many of the exercises are also useful to apply at the start of non-GenAl projects.



# Thank You



Email your questions to: <a href="mailto:projectoversight@state.ca.gov">projectoversight@state.ca.gov</a>